

# San Antonio Deconstruction & Salvage Initiative

Stephanie Phillips





Initiative summary (2018 - present)



Preliminary policy recommendations and next steps

#### What is deconstruction?

Deconstruction refers to the systematic disassembly of a structure in the opposite order it was constructed to **maximize the opportunity to reclaim materials** for reuse or recycling

In contrast, traditional demolition uses heavy machinery to quickly remove a structure, resulting in most materials crushed and landfilled



Business as Usual





Nationally, construction & demolition (C&D) waste accounts for approximately 30% of the total waste stream more than double the amount we throw into our household trash bins in volume.

On average, a ~1,000 square foot house has the equivalent of **16 mature** trees.

## 100+

Estimated tons of material that could be diverted from area landfills and re-utilized locally, annually

The laws of physics haven't changed. However, the quality of building materials has.



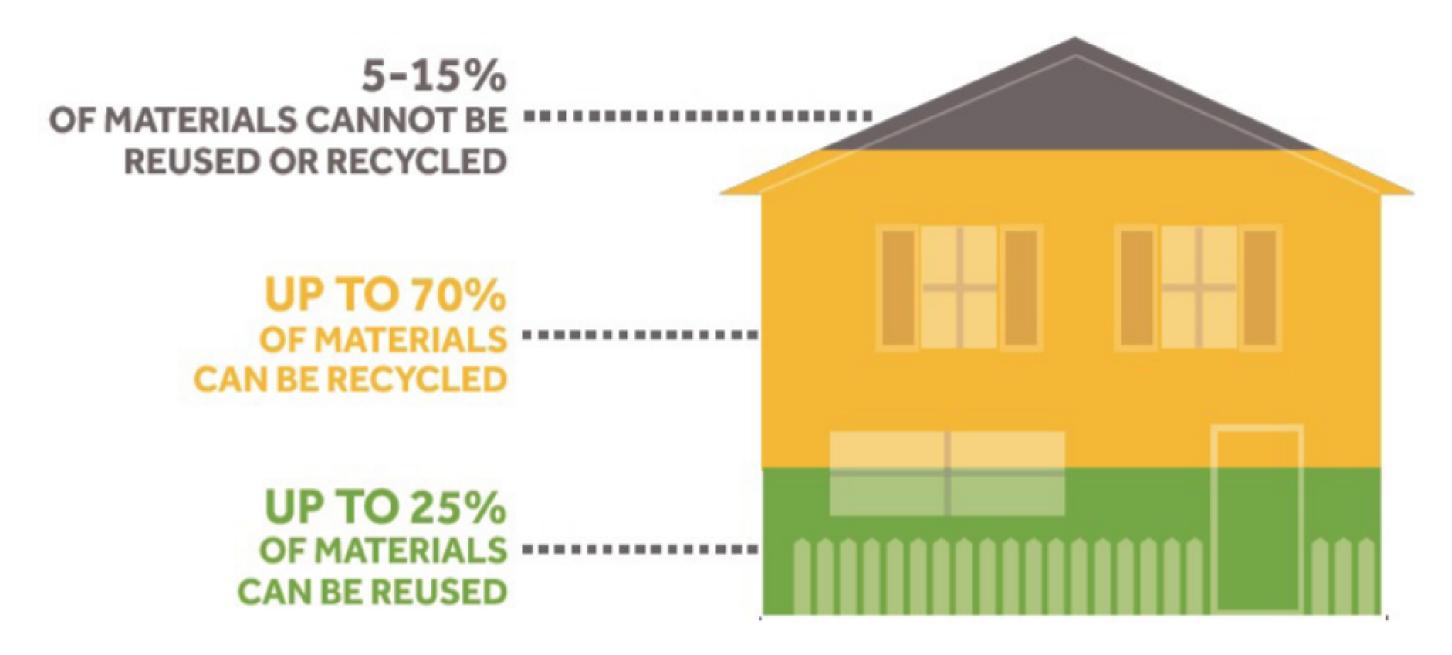


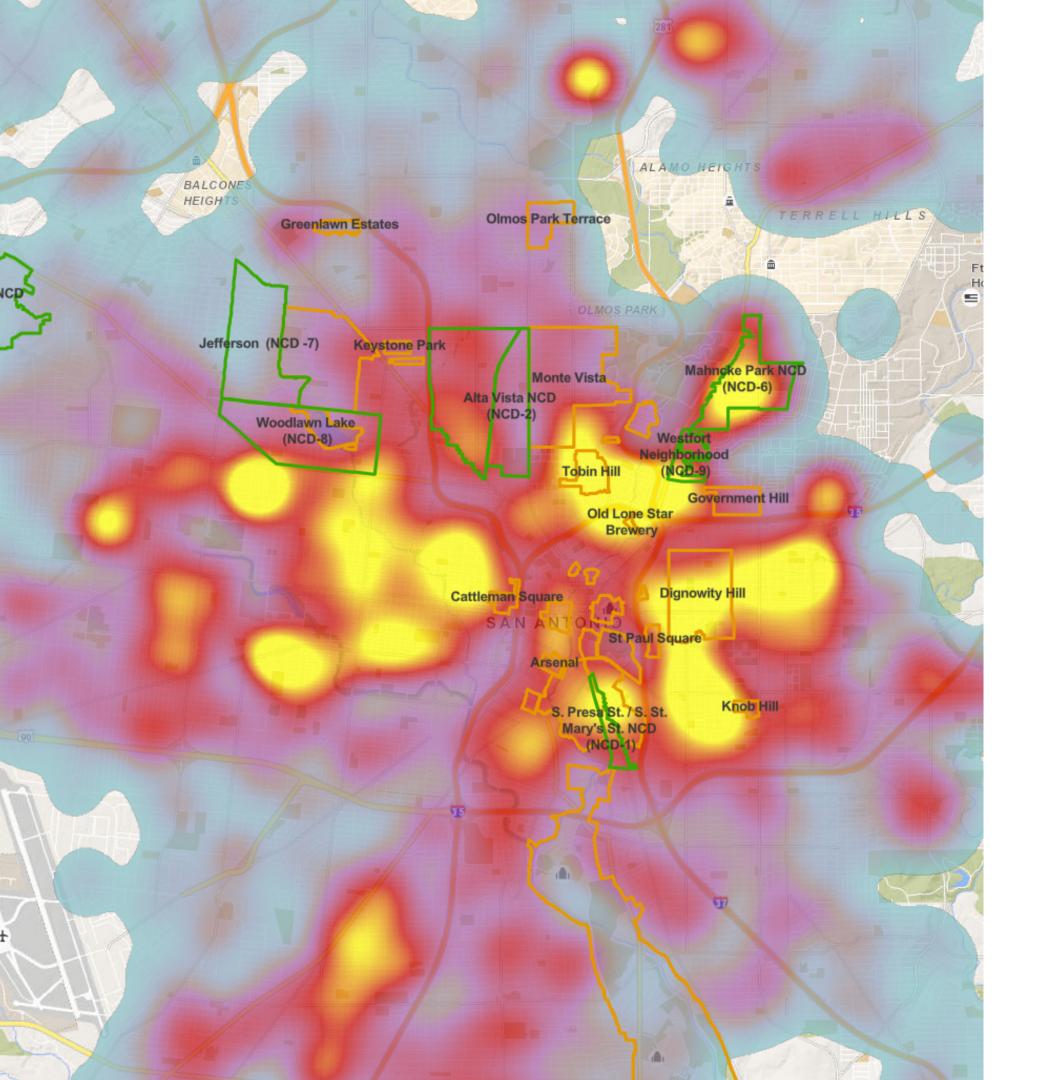
Figure 1: Many homes contain materials that have financial value in the reuse market.

The Secretary of the Interior's Standards

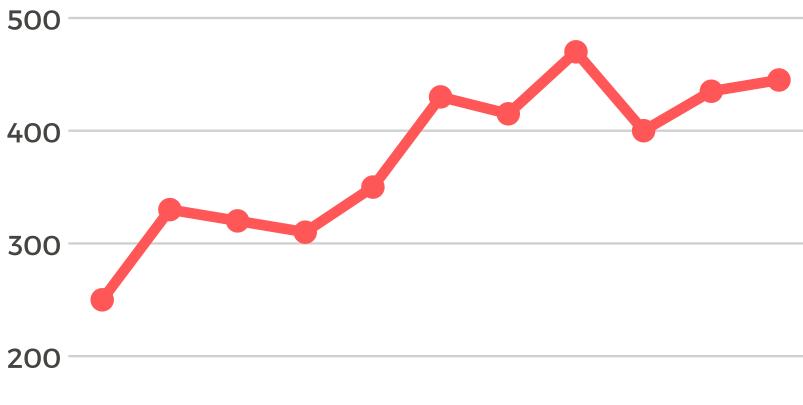
If a historic feature or material is deteriorated beyond repair or missing, it should be reconstructed or **replaced in-kind**.



Like an organ donor, a structure may have reached the end of its life, but its pieces could help extend the lives of dozens of other historic structures.



#### DEMOLITIONS BY YEAR (PERMIT DATA)









## DECONSTRUCTION ADVISORY COMMITTEE

- Solid Waste Management
   Department
- Office of Sustainability
- Development Services
   Department
- Neighborhood and Housing Services Department
- Metro Health
- Build San Antonio Green
- Habitat for Humanity
- Alamo Area Council of Governments (AACOG)
- Local demolition, salvage, and house moving contractors
- Developers and real estate industry representatives
- UTSA Construction Science and Architecture educators
- The Conservation Society of San Antonio
- Community advocates
- Local architects and designers

This initiative is not about **if** a building comes down, but rather **how** a building comes down.

## WORKERS TO BEGIN ACTIVITY MONDAY

#### Old Postoffice Will Be Down Within 30 Days, Contractor Says

After 45 years of service to the public, San Antonio's post office and Federal building Monday will give way to the crowbars and hammers of wrecking crews who within 30 days will have demolished the structure preparatory to building the new building.

Some 40 men will begin razing the mail shed adjoining the rear of the old building as the first phase of the razing program. That levelled, workmen will transfer to the main building, beginning wrecking activities with removal of the tile roof and working downward until every tile, stone and piece of woodwork is removed.

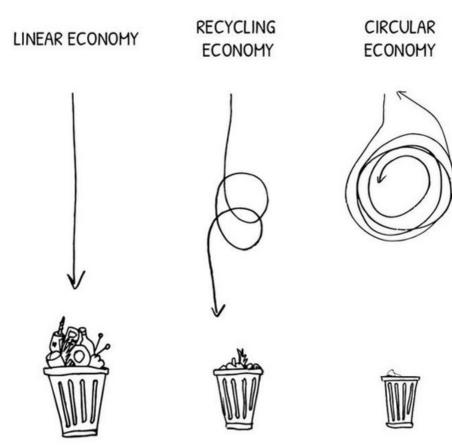
A maximum of 200 men will be employed for the work. It was made plain that no men will be hired at the site. All workmen will be selected from registration lists of the National Re-employ-S ment office.



### Climate Action and Adaptation Plan (2019)

			STRATEGIES		
ADVANCE THE CIRCULAR ECONOMY	<b>\</b>	14	COMMERCIAL WASTE REDUCTION Building on the City of San Antonio Solid Waste Management Department's ReWorksSA Program, <sup>40</sup> continue to reduce landfilled commercial waste.		
		15	RESIDENTIAL WASTE REDUCTION Continue to reduce landfilled residential waste with the goal of becoming a zero-waste community.		
		16	ORGANICS DIVERSION Accelerate the diversion of organics from landfills to the highest and best use opportunities and ensure low-carbon composting solutions.		
		17	MATERIAL REUSE AND CIRCULARITY Support the development of a local circular economy to extend product lifespan through improved design and servicing and relocating waste from the end of the supply chain to the beginning.		
	<b>&gt;</b>	18	REDUCED-LANDFILL CONSTRUCTION Building on CoSA's Deconstruction Pilot Program, <sup>41</sup> accelerate the acceptance of low-waste construction projects through education, incentives and partnerships, and continue to pursue zero-landfill waste practices for all construction projects.		



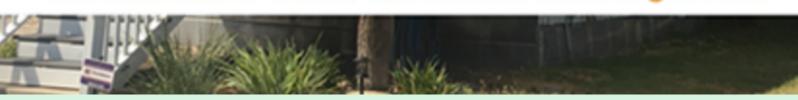


A foundation for material circularity & circular economy policy



# OPPORTUNITY AT RISK

San Antonio's Older Affordable Housing Stock



Every week over the last ten years, San Antonio has lost 3 units of pre-1960 housing to demolition.

- Existing, older buildings largely provide existing affordable housing but are at risk
- Older buildings also largely house at-risk communities
- Deferred maintenance contributes to accelerated deterioration; recommended increased focus on routine maintenance programs
- More than 25% of all homes in San Antonio were constructed prior to 1960

## Community Engagement



Community events

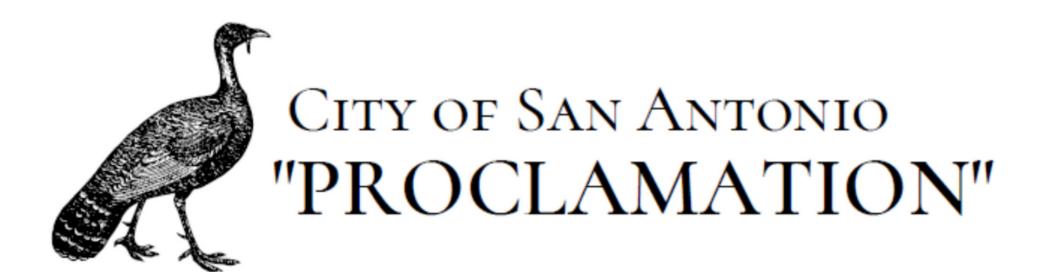


Neighborhood Association meetings



Public input meetings





WHEREAS, On November 16, 2019, Build San Antonio Green

hosted its 19th Annual Solar Festival at Hemisfair; and

landfill waste and encourage a circular economy of

WHEREAS. The City's recent adoption of the Climate Action and Adaptation Plan prioritizes strategies to reduce

materials through reuse; and

The City's Deconstruction and Salvage Initiative, led WHEREAS. by the Office of Historic Preservation, aims to explore

both architectural and creative reuse of reclaimed

building materials; and

WHEREAS. The City of San Antonio Office of Historic

> Preservation, as a leader within the international Climate Heritage Network, promotes historic preservation and building reuse policies that address the impacts of climate change on built and cultural

heritage; and

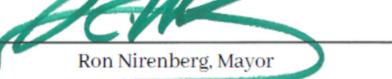
Solar Festival organizers have agreed to the pardoning WHEREAS.

> of a wood turkey constructed from reclaimed building materials, known as Sally the Salvaged Turkey, to remind us of the role we all play in achieving waste

reduction goals.

Now, therefore, I, Ron Nirenberg, Mayor of the City of San Antonio, in recognition thereof, do hereby proclaim Sally the Salvaged Turkey

PARDONED FROM THE LANDFILL.



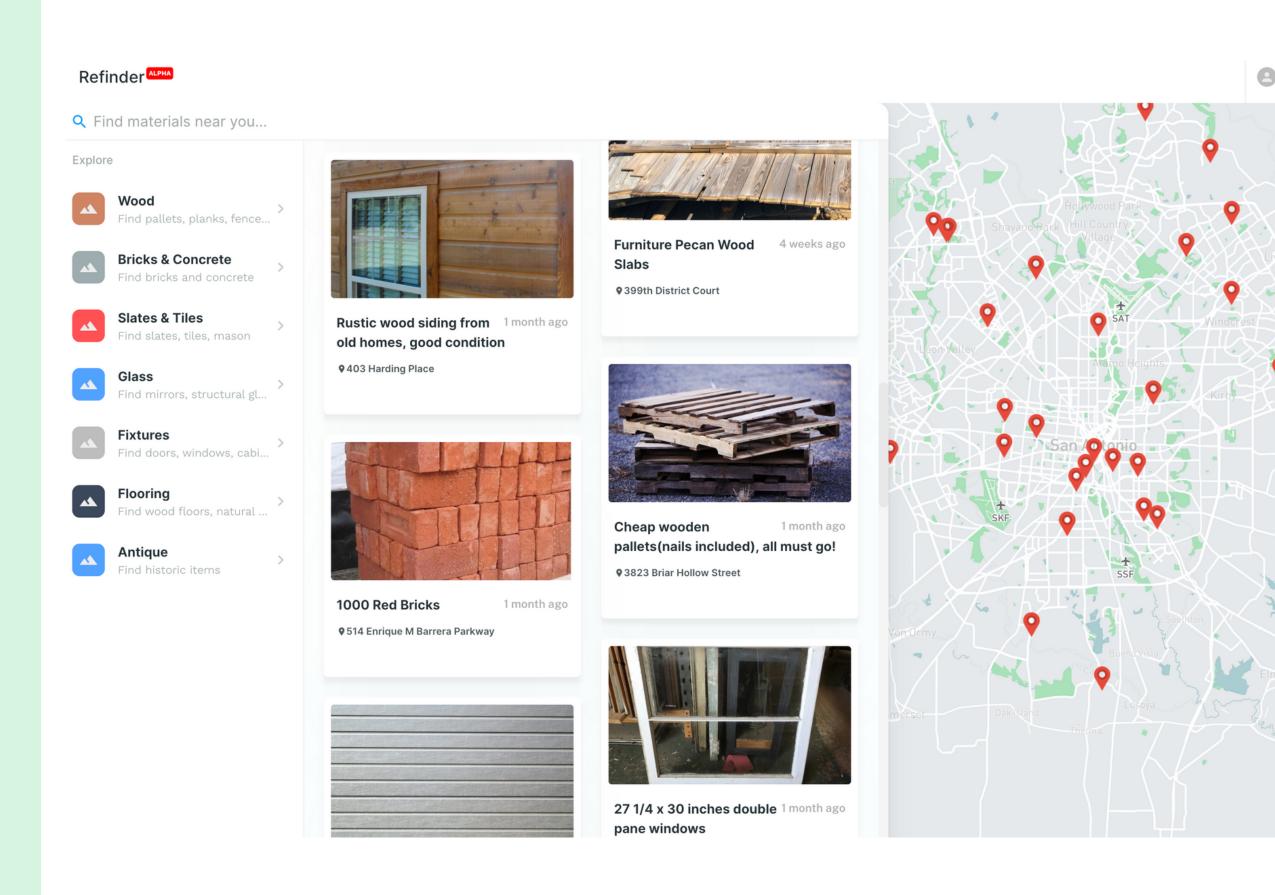






## Innovation & tech

How can the City quantifiably reduce the volume of reusable or recyclable building materials that end up in the landfill by developing a digital tool that connects sellers and buyers of salvaged materials?





# Engaging nationally across sectors

DECONSTRUCTION
THINK TANK

FEBRUARY 2020



Engaging internationally in the growing Climate Heritage movement

**CLIMATEHERITAGE.ORG** 

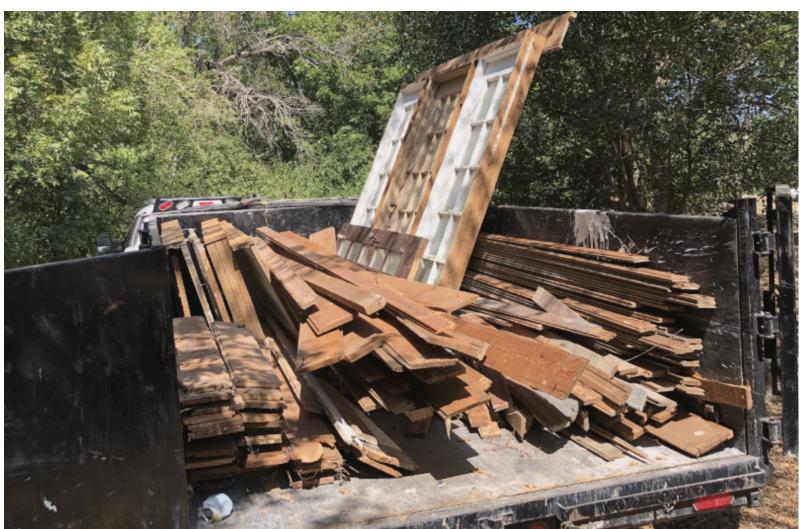
#### WE ARE A MEMBER OF THE





Mobilising arts, culture & cultural heritage for #climateaction





## Training a workforce



## 6:1

The national average ratio of jobs created by deconstruction versus demolition

#### **DECONSTRUCTION**

economic, community, and environmental benefits



Remove hazardous 🚺 structure



Deconstruction jobs (up to 3 weeks)



Marehouse 😝 Retail 😝 jobs



jobs



Value-added manufacturing 🛟 jobs



Job training Avoided & skilllandfill costs building & emissions

#### **DEMOLITION**

economic, community, and environmental benefits



Remove hazardous 🚹 structure



Demolition jobs (1 day)



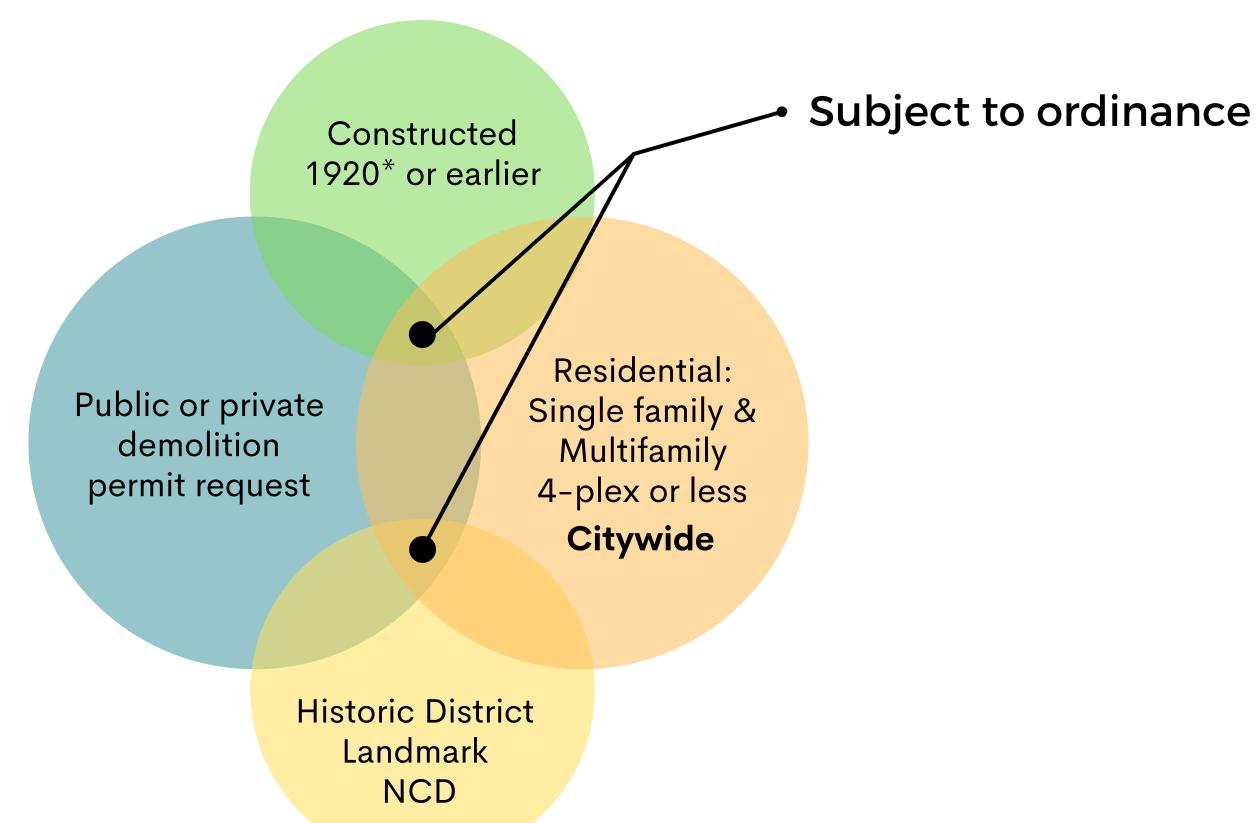
Landfill jobs

#### Stakeholder Feedback

Stakeholder	Concern	Proposed Solution
Developers	Cost	Competition, fee structure, incentives
Developers	Time	Competition, incentives
Developers	Contractor availability	Contractor training
Developers	Flooding material market	Year-built threshold, phased policy
Contractors	Advancing local market	Partnerships, innovations
Contractors	House feasibility/worthiness	Year-built threshold, exemptions
Contractors	Location for materials	Temporary warehouse, partnerships
Community	Maximizing salvage	Certified contractors
Community	Public health	Certified contractors, inspections
Community	Retaining materials in neighborhood	Signage, partnerships, innovations

Proposed Ordinance

(2020)



### Recommended Phasing

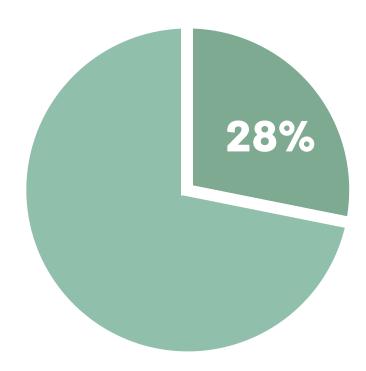
#### Phase I

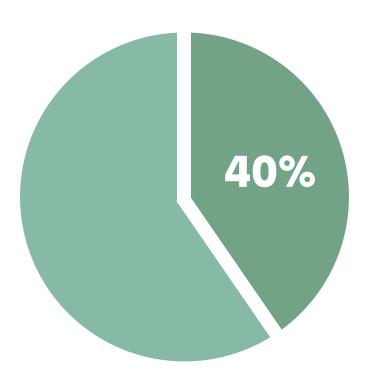
- Residential single family + multifamily 4 units or less built in 1920 or earlier
- Residential single family + multifamily 4 units or less in Historic Districts, landmarks, or NCDs, regardless of age
- Estimated per year: 70 90

#### Phase II (18-24 months after)

- Residential single family + multifamily 8 units or less built in 1945 or earlier
- Residential single family + multifamily 8 units or less in Historic Districts, landmarks, or NCDs, regardless of age
- Estimated per year: 120 140

#### **Percent of permits**



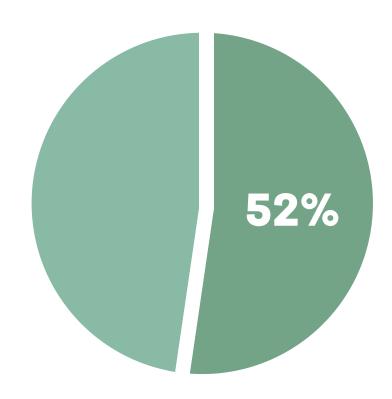


#### Future Phases\*

#### Phase III

- Any structure built in 1945 or earlier
- Any structure in Historic Districts, landmarks, or NCDs, regardless of age
- Requirement or incentive to utilize salvaged materials in exterior of new construction receiving City incentives or in design overlays
- Incentive for use of salvaged materials in affordable housing structures or developments
- Estimated per year: 170 190

#### **Percent of permits**



<sup>\*</sup>would require future Council action

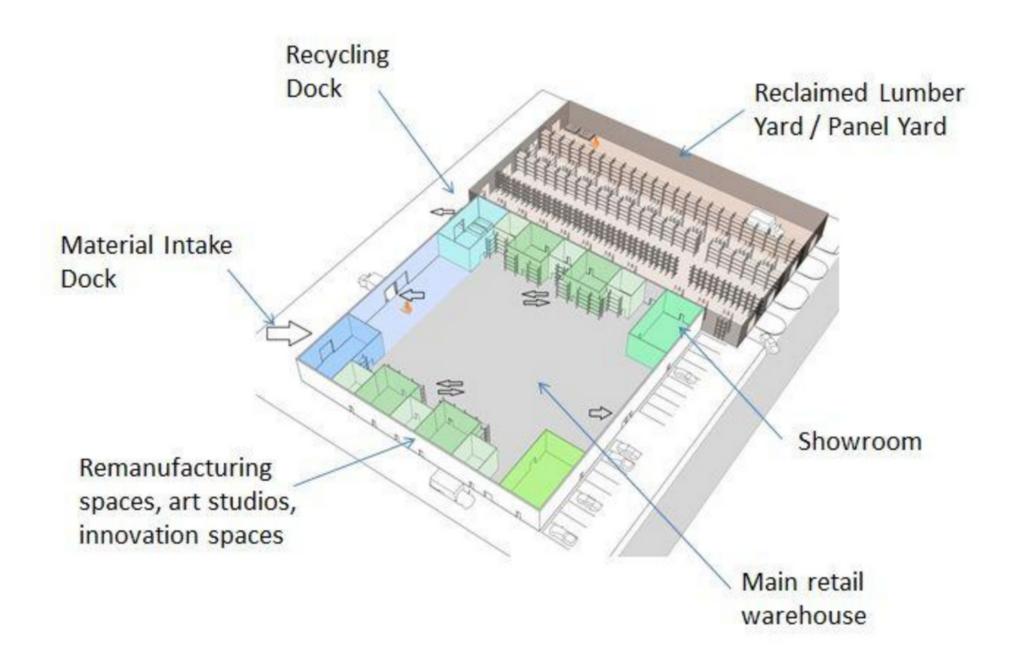
### Deconstruction Strategic Plan

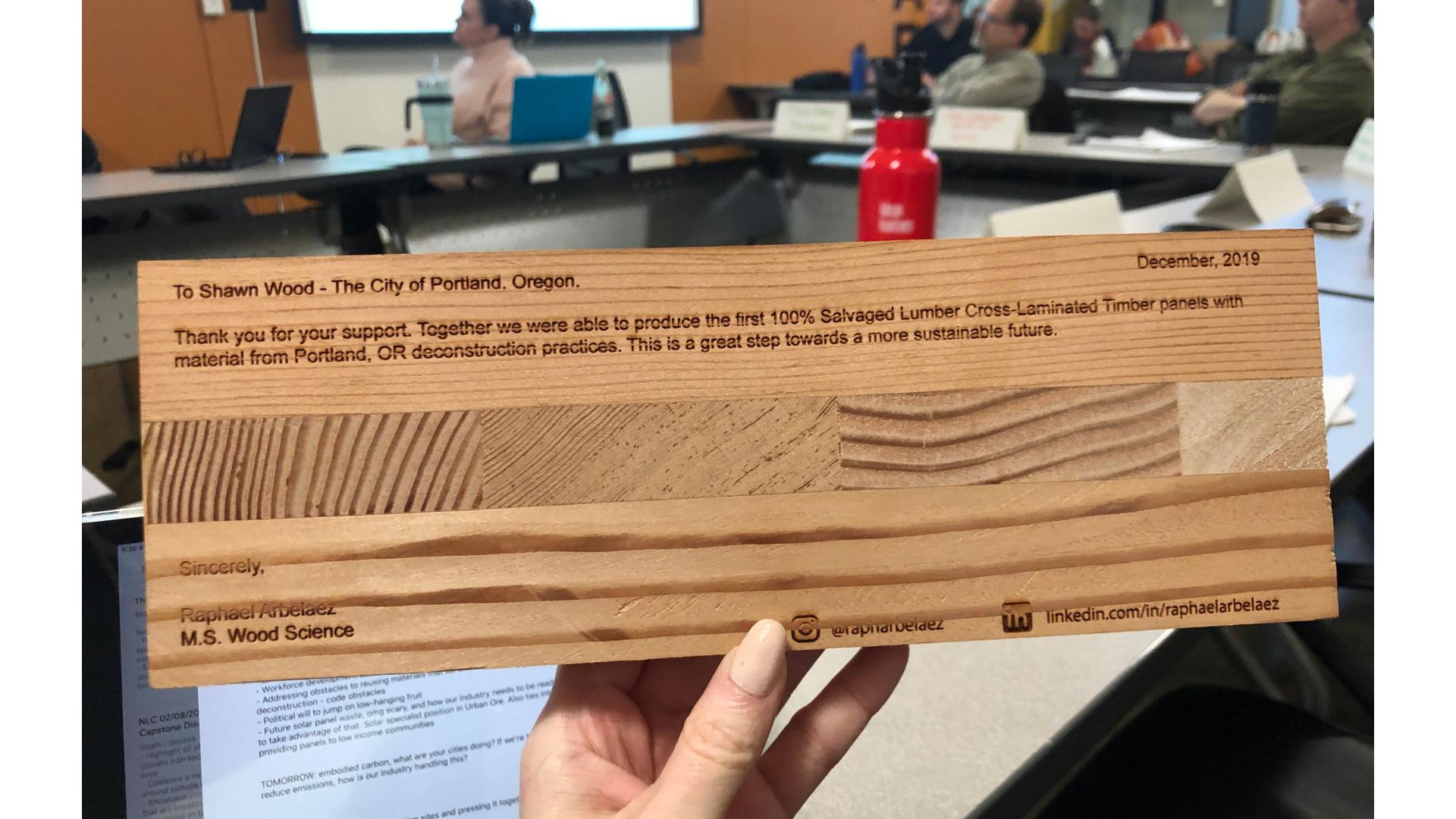
- AACOG Solid Waste Pass Through Grant for study
- Assess how the deconstruction & reuse industry can aid in COVID-19 economic recovery
- Assigning dollar value to job creation, industry revenue potential, and landfilled materials "cost of loss"
- Assessment of City reuse innovation center or hub approaches
- Target completion: Fall 2020

## Reuse Innovation Center

- Open ended
- City role in incubating (space, land, another method)
- Trades education and reuse as a circular economy tool
- Affordable housing connection
- Potential to house or expand into other reuse sectors

#### Example center concept



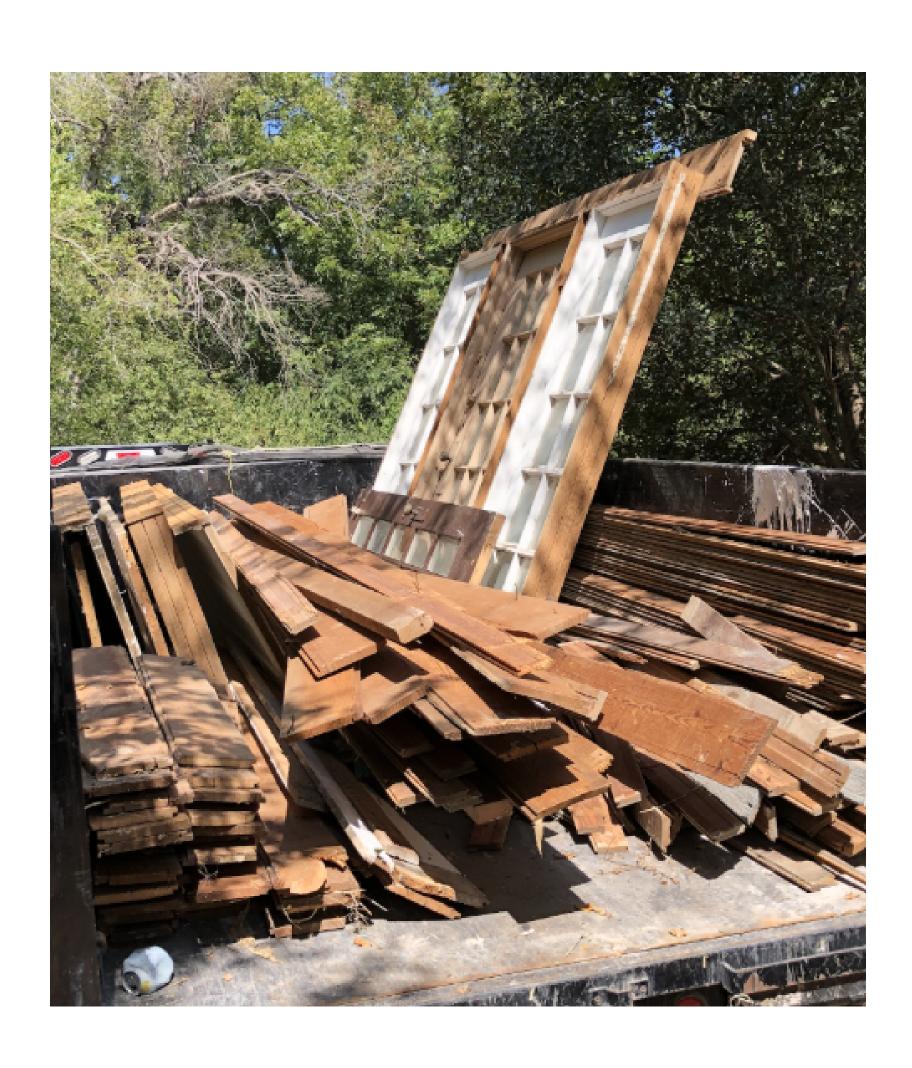


"Never demolish, never remove or replace, always add, transform, and reuse!"

Address affordable housing goals

Workforce development, building on existing trades education

Job creation and reuse-focused



## Deconstruction & Salvage Initiative

www.SAreuse.com

